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To Whom It May Concern:

Ventower Industries located in Monroe, Michigan (south of Detroit) being a brand new tower production facility in 2011, would by this statement like to express our opinion on using Norwin tower crew for start up of our tower fabrication activities.

Knowledge of processes

The Norwin tower crew possesses good training capabilities and a very deep understanding of the tower facility. Norwin possesses best in class all round knowledge about all the aspects related to tower facility: layout, machinery, required welding & QA documentation, quality methods and all the manufacturing processes a tower must have to pass through from start to the finished product.

Tower Facility Layout

It is obvious that this crew knows all details leading to: the very best plant layout and lean principles, and selection of the correct tools and equipment. All these details are what lead to the shortest possible manufacturing times.

Production preparation

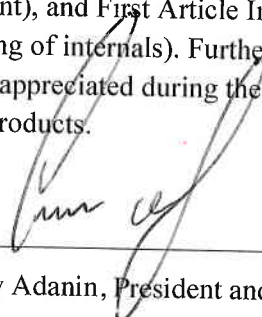
The people from Norwin offer solid support in connection with preparation and testing of welding procedures (PQR, WPQ and WPS), preparation of NDT procedures and workout of coating manual and quality plans.

Manufacturing support

They practice hands-on support in connection with steelwork and welding, surface treatment and mounting of internals. They also provide excellent support in connection with preparation of production record documentation based on customer requirements and required quality control system.

Inspection and Audit

The Norwin Crew are certified lead auditors in: ISO 9000 quality system, incoming inspection of materials and components, process Audit (a hands-on audit, following the shop floor production), in-process inspection, trial assembly (assembly and inspection of the black tower before surface treatment), and First Article Inspection (inspection of completed tower sections after painting and mounting of internals). Further this crew offers solutions to fabrication problems, which has been greatly appreciated during their stay at Ventower and which is essential to the supply of quality tower products.



Gregory Adanin, President and CEO